

Five year summary

for the year ended 31 December 2008

| | 2008 £m | 2007 £m | 2006 £m | 2005 £m | 2004 £m |
|--|------------------|------------|------------|------------|------------|
| Group balance sheet | | | | | |
| Non-current assets | 1,488.8 | 1,032.5 | 862.5 | 783.5 | 668.2 |
| Current assets | 675.5 | 458.1 | 404.6 | 343.8 | 260.3 |
| | 2,164.3 | 1,490.6 | 1,267.1 | 1,127.3 | 928.5 |
| Liabilities | (1,764.1) | (1,156.2) | (939.6) | (726.4) | (562.7) |
| Provision for liabilities and charges | (3.3) | (2.6) | (1.7) | (3.3) | (5.5) |
| | 396.9 | 331.8 | 325.8 | 397.6 | 360.3 |
| Capital and reserves | 396.9 | 331.8 | 325.7 | 397.4 | 359.9 |
| Minority interests | - | - | 0.1 | 0.2 | 0.4 |
| | 396.9 | 331.8 | 325.8 | 397.6 | 360.3 |
| Group income statement | | | | | |
| Turnover | 2,441.4 | 2,073.3 | 1,738.5 | 1,435.5 | 1,282.2 |
| Profit before interest, intangible amortisation and callable swaps | 320.9 | 271.3 | 225.1 | 183.1 | 155.8 |
| Other operating (expense)/income | (0.2) | 1.2 | - | - | - |
| Net interest payable | (43.5) | (34.1) | (25.0) | (13.5) | (11.9) |
| Profit before taxation, intangible amortisation and callable swaps | 277.2 | 238.4 | 200.1 | 169.6 | 143.9 |
| Intangible amortisation | (18.6) | (9.7) | (6.9) | (4.5) | (1.8) |
| Impairment | - | - | - | (12.0) | - |
| Callable swaps | (32.0) | - | - | - | - |
| Discontinued operations | - | - | - | - | (2.2) |
| Taxation | (60.8) | (62.5) | (53.5) | (45.8) | (39.4) |
| Minority interests | - | - | 0.1 | 0.2 | 0.2 |
| Profit after taxation | 165.8 | 166.2 | 139.8 | 107.5 | 100.7 |
| Basic earnings per share (excluding impairment, amortisation and callable swaps) | 33.26p | 28.10p | 23.10p | 18.60p | 15.37p |
| Basic earnings per share (including impairment, amortisation and callable swaps) | 27.26p | 27.09p | 22.32p | 16.28p | 15.13p |
| Diluted earnings per share (excluding impairment, amortisation and callable swaps) | 32.96p | 27.63p | 22.56p | 18.33p | 15.24p |
| Diluted earnings per share (including impairment, amortisation and callable swaps) | 27.01p | 26.64p | 21.80p | 16.05p | 15.00p |
| Special dividend | - | 25.00p | - | - | - |
| Dividend per ordinary share | 14.40p | 12.00p | 9.00p | 7.00p | 5.35p |